



# Q2 Presentation



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# 2010 Q2 Highlights

- Net sales declined by 6.3% to SEK 970 m (1,035)<sup>1)</sup>
- Underlying operating income amounted to SEK 91 m (84)<sup>1) 2)</sup>
- Underlying operating margin amounted to 9.4% (8.1%)<sup>1) 2)</sup>
- Continued sharp increases in main raw materials
- Actions taken to mitigate the consequences from fire in production site. Limited financial impact expected.
- Growth increasing in Professional
  - Volume growth in most markets and improvement in Central region versus Q1
  - Strengthened operating margin
- Negative sales development in Retail, but operating profit improved
  - Improved gross margin and reduced indirect costs compensate for volume drop
- Better capacity utilization in Tissue lead to a better result

1) Excluding translation effect: net sales SEK 1,039 m, underlying operating income SEK 104 m with underlying operating margin 10.0%

2) Excluding market valuation of derivatives SEK -1 m (25) and restructuring costs of SEK 0 m (-1)



# Market Outlook

- HORECA market long term growing in line or slightly above GDP
  - Positive eating out trend
  - Continued strong growth in take-away sector
- Retail growth in line with GDP
  - Private label over-represented in our category
  - Discount stores and private label more in focus in a weaker economy
- Uncertainty in some European markets, but general signs of slow recovery
  - European countries coming out of recession but demand remains low
- Trend for raw material prices and costs of certain traded goods is sharply upwards since several months, increasing pressure on margins
  - Pulp hit an all time high in EUR during Q2, but is expected to level off in the quarters to come



*Changing eating habits*

# HoReCa Sales Development, Germany



## ZAHLENSPIEGEL I/2010

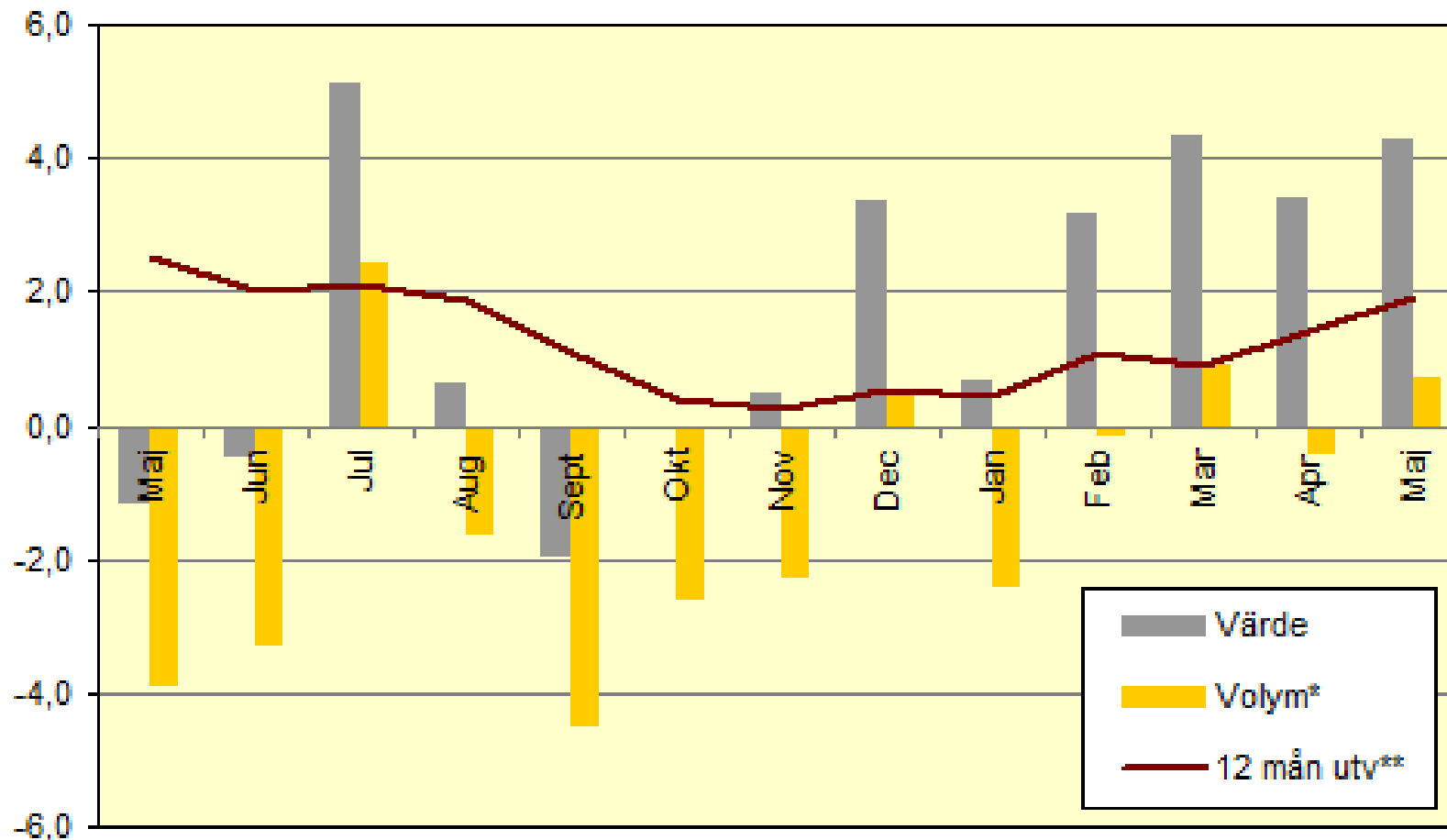
DEUTSCHER HOTEL- UND GASTSTÄTTENVERBAND (DEHOGA BUNDESVERBAND)

### Umsatzentwicklung im Gastgewerbe erstes Quartal 2010 und Gesamtjahr 2009 (Veränderungen gegenüber Vorjahreszeitraum)

Betriebsart	1. Quartal 2010		Januar bis Dezember 2009		
	nominal	real	nominal	real	in Mrd. € (netto)
Hotellerie (Hotels, Hotels garnis, Gasthöfe, Pensionen)	+1,0%	-3,9%	-6,0%	-8,1%	16,3
<b>Beherbergungsgewerbe insgesamt</b>	<b>+1,0%</b>	<b>-3,9%</b>	<b>-5,5%</b>	<b>-7,6%</b>	<b>18,3</b>
Speisengeprägte Gastronomie	-2,9%	-4,4%	-2,5%	-4,3%	26,7
Getränkegeprägte Gastronomie	-3,7%	-4,7%	-6,3%	-8,1%	7,0
<b>Gaststättengewerbe insgesamt</b>	<b>-3,0%</b>	<b>-4,4%</b>	<b>-3,1%</b>	<b>-4,9%</b>	<b>33,7</b>
Pachtkantinen	k.A.	k.A.	-4,4%	-6,3%	1,6
Caterer	k.A.	k.A.	-3,1%	-4,9%	3,6
<b>Pachtkantinen und Caterer insgesamt</b>	<b>+1,5%</b>	<b>+0,2%</b>	<b>-4,3%</b>	<b>-6,2%</b>	<b>5,2</b>
<b>Gastgewerbe insgesamt</b>	<b>-1,1%</b>	<b>-3,6%</b>	<b>-4,1%</b>	<b>-6,1%</b>	<b>57,2</b>



# Restaurant Sales Development, Sweden (May 2009 – May 2010)



+ 0.7% in volume, May  
+ 4.3% in value, May

Source: SCB





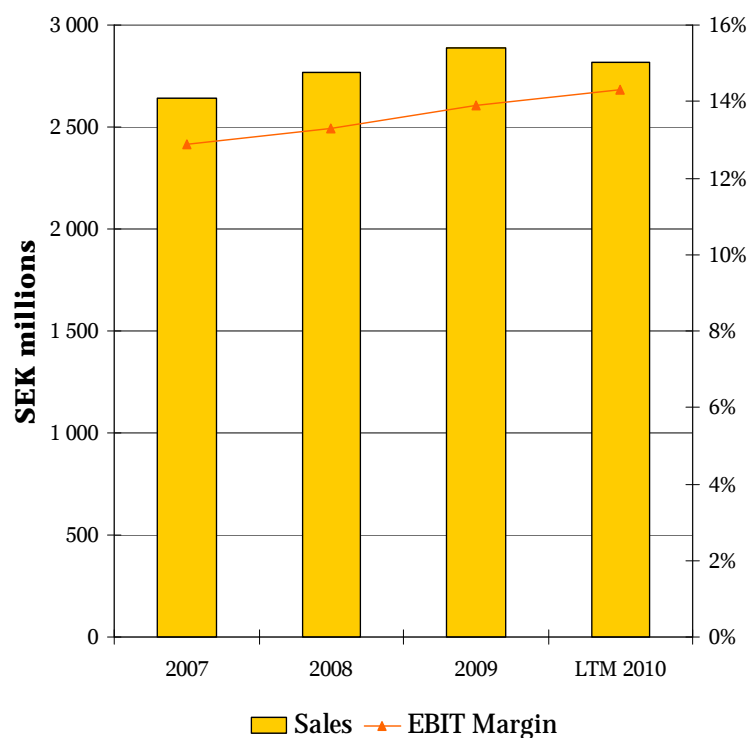


# Business Areas



# Professional

## Sales and EBIT<sup>1</sup>



## Geographical split – sales Q2 2010

Net sales Professional	Q2 2010	Q2 2009	Growth	Growth at fixed exchange rates
Nordic	166	164	1.2%	1.2%
Central Europe	414	442	-6.3%	3.8%
South & East Europe	123	129	-4.7%	4.7%
Rest of the World	6	6	0.0%	16.7%
<b>TOTAL</b>	<b>710</b>	<b>742</b>	<b>-4.3%</b>	<b>3.3%</b>

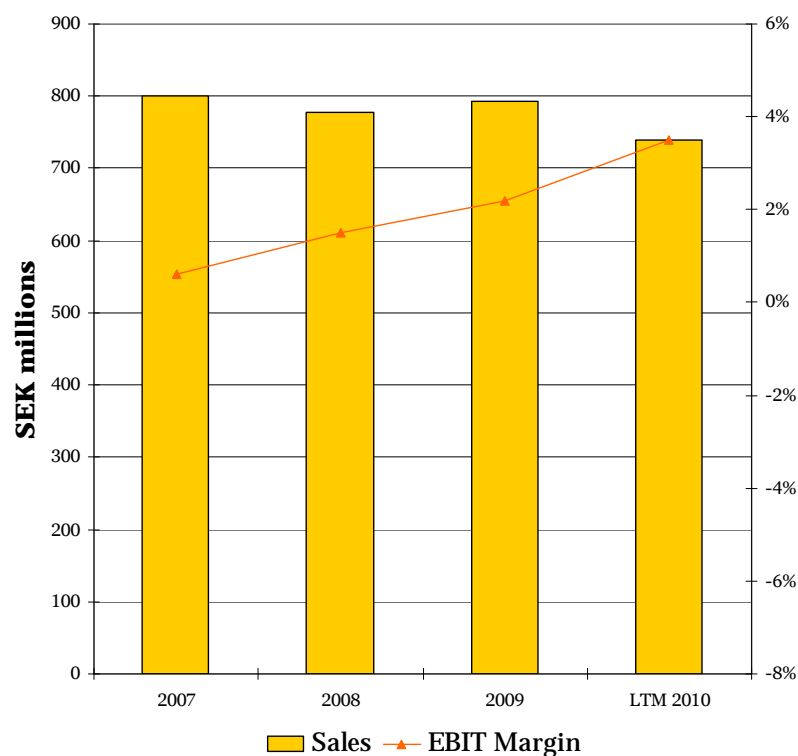
- Improvement in some key markets compared to Q1
- Continued positive trend in EBIT margin

1) Excluding non-recurring costs and market valuation of derivatives



# Retail

## Sales and EBIT<sup>1</sup>



## Geographical split – sales Q2 2010

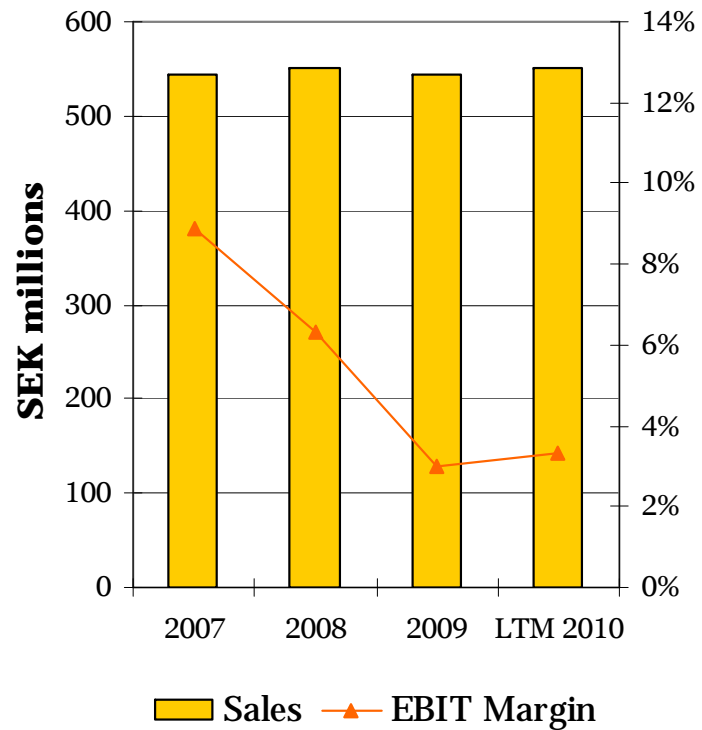
Net sales Retail	Q2 2010	Q2 2009	Growth	Growth at fixed exchange rates
Nordic	22	28	-21.4%	-21.4%
Central Europe	105	136	-22.8%	-14.7%
South & East Europe	9	4	125.0%	125.0%
Rest of the World	0	1	-100.0%	-100.0%
<b>TOTAL</b>	<b>136</b>	<b>169</b>	<b>-19.5%</b>	<b>-13.0%</b>

- Significant volume drop mainly related to phase out/loss of low margin business
- Healthier base creating opportunity for profitable growth

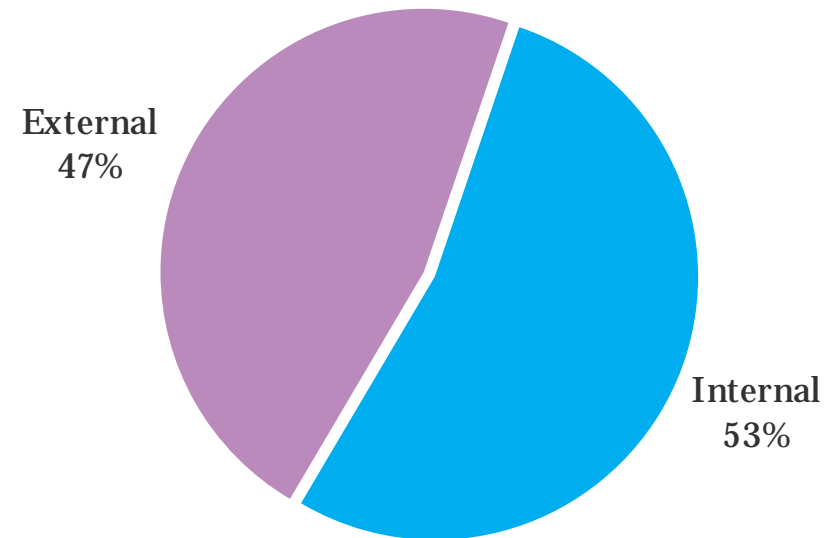
1) Excluding non-recurring costs and market valuation of derivatives

# Tissue

## Sales and EBIT



## Sales mix Q2 2010



- Normalized production level positively influenced EBIT margin



# Financials





# Income Statement

<i>SEKm</i>	Q2 2010	Q2 2009	YTD 2010	YTD 2009	LTM	FY 2009
Net sales	970	1 035	1 930	2 042	4 109	4 220
Gross profit	246	269	494	522	1 139	1 166
Gross margin	25,4 %	26,0 %	25,6 %	25,6 %	27,7 %	27,6 %
Selling expenses	-107	-119	-228	-245	-466	-482
Administrative expenses	-42	-52	-87	-96	-175	-184
R&D expenses	-5	-6	-11	-12	-27	-29
Other operating net	-2	16	-3	10	3	17
<b>Operating income (reported)</b>	<b>91</b>	<b>108</b>	<b>165</b>	<b>178</b>	<b>474</b>	<b>488</b>
Non-recurring items <sup>1)</sup>	-1	24	-4	22	27	52
<b>Operating income (underlying)</b>	<b>91</b>	<b>84</b>	<b>168</b>	<b>157</b>	<b>448</b>	<b>436</b>
Operating margin (underlying)	9.4%	8.1%	8.7%	7.7%	10.9%	10.3%
Financial net	-1	-14	-9	-34	-18	-43
Taxes	-24	-26	-39	-39	-109	-108
Net income, continuing operations	66	68	117	105	347	336
Earnings per share, continuing operations	1.40	1.45	2.48	2.24	7.39	7.15

1) Restructuring costs and market valuation of derivatives



# Improved Profitability

<i>SEKm</i>		Q2 2010	Q2 2009	YTD 2010	YTD 2009	LTM	FY 2009
<i>Professional</i>	Net sales	710	742	1 344	1 411	2 818	2 885
	Operating income <sup>1)</sup>	94	96	163	161	404	402
	Operating margin	13.2%	12.9%	12.1%	11.4%	14.3%	13.9%
<i>Retail</i>	Net sales	136	169	320	374	739	792
	Operating income <sup>1)</sup>	-7	-10	1	-8	26	18
	Operating margin	-5.4%	-6.2%	0.2%	-2.1%	3.5%	2.2%
<i>Tissue</i>	Net sales	125	124	266	258	552	543
	Operating income <sup>1)</sup>	5	-2	5	3	18	16
	Operating margin	3.8%	-1.5%	2.0%	1.3%	3.3%	3.0%
<b><i>Duni</i></b>	<b>Net sales</b>	<b>970</b>	<b>1 035</b>	<b>1 930</b>	<b>2 042</b>	<b>4 109</b>	<b>4 220</b>
	<b>Operating income<sup>1)</sup></b>	<b>91</b>	<b>84</b>	<b>168</b>	<b>157</b>	<b>448</b>	<b>436</b>
	<b>Operating margin</b>	<b>9.4%</b>	<b>8.1%</b>	<b>8.7%</b>	<b>7.7%</b>	<b>10.9%</b>	<b>10.3%</b>

1) Excluding non-recurring cost and market valuation of derivatives



# Simplified Cash Flow Profile

<i>SEKm</i>	Q2 2010	Q2 2009	YTD 2010	YTD 2009	LTM	FY 2009
<b>EBITDA<sup>1)</sup></b>	<b>117</b>	<b>108</b>	<b>221</b>	<b>206</b>	<b>552</b>	<b>539</b>
<b>Capital expenditure</b>	<b>-88</b>	<b>-31</b>	<b>-132</b>	<b>-54</b>	<b>-200</b>	<b>-121</b>
<i>Change in;</i>						
Inventory	-42	78	-84	91	-29	146
Accounts receivable	-35	2	-58	5	-5	58
Accounts payable	9	2	-41	-79	43	3
Other operating working capital	30	56	4	43	17	56
<b>Change in working capital</b>	<b>-38</b>	<b>138</b>	<b>-179</b>	<b>61</b>	<b>26</b>	<b>263</b>
<b>Operating cash flow</b>	<b>-9</b>	<b>215</b>	<b>-91</b>	<b>213</b>	<b>378</b>	<b>681</b>

1) Excluding non-recurring costs and market valuation of derivatives



# Solid Financial Position

<i>SEKm</i>	Q2 2010	Q2 2009	FY 2009
Goodwill	1 199	1 199	1 199
Tangible and intangible fixed assets	592	533	540
Net financial assets <sup>1)</sup>	299	362	327
Inventories	449	448	382
Accounts receivable	651	722	640
Accounts payable	-283	-275	-344
Other operating assets and liabilities <sup>3)</sup>	-315	-373	-324
<b>Net assets</b>	<b>2 593</b>	<b>2 616</b>	<b>2 420</b>
Net debt	799	1 066	631
Equity	1 794	1 551	1 789
<b>Equity and net debt</b>	<b>2 593</b>	<b>2 616</b>	<b>2 420</b>
ROCE <sup>2)</sup>	20%	18%	21%
ROCE <sup>2)</sup> w/o Goodwill	41%	38%	49%
Net debt / Equity	45%	69%	35%
Net debt / EBITDA <sup>2)</sup>	1.5	2.1	1.2

1) Deferred tax assets and liabilities + Income tax receivables and payables

2) Excluding non-recurring costs and market valuation of derivatives

3) Including restructuring provision and derivatives

# Financial Targets

**2010-06  
LTM**

Sales growth > 5%

- Organic growth of 5% over a business cycle
- Consider acquisitions to reach new markets or to strengthen current market positions

-1.2%

EBIT margin > 10%

- Top line growth – premium focus
- Improvements in manufacturing, sourcing and logistics

10.9%

Dividend payout ratio 40+%

- Board target at least 40% of net profit

2.50 kr  
per share  
(2009)

